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Australian companies are failing to properly disclose climate risk

This new Market Forces study has revealed a chronic failure of Australian companies to disclose the risks to their business as a result of climate change impacts and actions to reduce greenhouse gas emissions.



## **Q** FINDINGS

#### **Science**

Does the company accept the science of climate change?



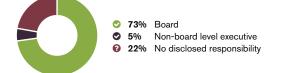
While 66% of companies have unequivocally accepted climate science, 22% of companies are unclear in their language. The remaining 12% have not formally acknowledged the science of climate change.

Acknowledgement of climate science demonstrates that a company's board and senior executives understand the need to decarbonise the economy, and have considered the implications this may have on their business.

Methodology: to demonstrate acceptance of climate science, the company must provide an unequivocal acknowledgement of the aims of the Paris Agreement or the need to decarbonise by the second half of the century: simply mentioning climate change is not sufficient.

#### Governance

Who has responsibility for managing climate risk?

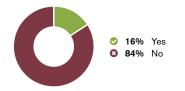


At 73% of companies, the Board has overall responsibility for managing climate risk. A further 5% of companies placed this responsibility with another (i.e. non-Board level) executive. 22% of companies did not disclose any such responsibility.

The TCFD recommends that companies "describe the board's oversight of climate-related risks and opportunities." Clearly, many companies must familiarise themselves with the TCFD's recommendations on governance.

Methodology: responsibility for "sustainability" or "environmental, social or governance" (ESG) issues is not sufficient in this context; climate change or climate risk must be explicitly mentioned.

#### Does remuneration encourage emissions reduction?



Just 16% of companies remunerate executives to reduce GHG emissions. If remuneration packages are designed to drive behaviour, then broadly speaking, Australia's corporate executives are not being incentivised to tackle climate change.

Many companies state in their responses to the CDP (formally Carbon Disclosure Project) that some staff are remunerated for emissions reduction and/or efficiency, but formal Remuneration reports suggest this does not typically extend to senior executives.

Methodology: targets and KPIs described in Remuneration Q Methodology, largers and the reports contained within Annual Reports were assessed. Remuneration reports typically include senior executives only (Board, CEO and their direct reports).

#### **Risk Management**

Does the company identify climate change as a material business risk?



18% ESG / Emerging risk 30% Not identified

A little more than half (52%) of the companies studied identify climate change as a material business risk, despite all assessed companies operating in sectors determined by the TCFD to be highly exposed to climate risk.

A further 18% of companies define climate risk as an "emerging risk," an "ESG risk," or a "sustainability risk," often in the Sustainability Report rather than the Annual Report. The TCFD recommends that climate risk be disclosed as part of mainstream annual financial reporting.

The findings are particularly worrying in light of Noel Hutley SC's 2016 legal opinion, stating "directors certainly can, and in some cases should be considering the impact on their business of climate change risks-and that directors who fail to do so now could be found liable for breaching their duty of care and diligence in the future."

Methodology: climate risk (or the transition/physical impacts of climate change) must be explicitly mentioned in principal or material risks in the annual report.

#### Has the company discussed the risks/ opportunities from climate change?



25% Detailed discussion in mainstream annual reporting **29**% Detailed discussion in CDP response 18% Limited discussion

29% No discussion\*

25% of companies provide a detailed discussion of climate risks and opportunities in mainstream annual reporting. A further 29% provide a detailed discussion in their response to the CDP survey.

18% provide a limited discussion, while 29% do not disclose any discussion of the risks and opportunities posed by climate change.

A key tenet of the TCFD recommendations is that climate risk information should be included in mainstream financial reporting. Such disclosures would then be readily accessible to investors, regulators and the wider public.

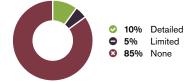


A Methodology: 'Detailed' disclosure means a discussion of the risks and opportunities posed by climate change, including the expected severity and likelihood of the impact, and the timeframe in which the impact may arise.

\* Percentages may not add to 100 due to rounding.

#### Strategy

Has the company disclosed scenario analysis?



Just 15% of companies have disclosed some form of scenario analysis—10% of these could be considered detailed, while a further 5% have disclosed limited scenario analysis. 85% of companies have not produced analysis of how their business is expected to fare under different climate change scenarios.

Scenario analysis is perhaps the most important of the TCFD's recommendations, as it can provide clear measures of a company's future viability in situations where global warming is limited to less than two degrees. This is intended to encourage companies to understand that 'business as usual' is not a sustainable model. In turn, investors are able to determine the most appropriate, sustainable allocation of capital.

A Methodology: comprehensive analysis should include assumptions, multiple scenarios, cover the entire business, and provide some numeric output, not simply text.

Does the company have a clear plan to reduce emissions?



Just 16% of companies have disclosed a plan to reduce their carbon emissions while 84% of companies have not produced a plan.

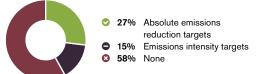
This is staggering in light of the Paris Agreement mandating a carbon-neutral global economy by the second half of this century.

While a number of companies have made ambitious statements along the lines of the Paris Agreement's aims, these are rarely backed up with concrete commitments.

A Methodology: plans should have clear, measurable interim targets, along with detailed descriptions of how those targets will be achieved. In this context, carbon abatement—that is, the purchase of carbon offsets—is not considered an emissions reduction plan.

#### **Metrics and Targets**

Has the company set emission reduction targets?



Along with the 27% of companies that have set absolute emissions reduction targets, a further 14% have set emissions intensity targets. In many cases, the latter allows for overall emissions to increase, provided emissions per unit of production decrease.

Emissions intensity targets, while a useful short-term goal, should be coupled with absolute targets wherever possible.

Q Methodology: where companies have set both absolute and intensity reduction targets, we have acknowledged the absolute target.

#### Does the company disclose its emissions?



services sold by the company.

38% Scope 1, 2 and 3 emissions
 41% Scope 1 and 2 emissions only
 3% Only in CDP response

18% No emissions disclosure

38% of companies disclose Scope 1, 2 and 3 emissions. 41% disclose Scope 1 and 2 only, while a further 3% disclose their emissions only in response to the CDP.

Companies should disclose emissions for the current year and at least the previous year (preferably 3-5 years) in mainstream reporting.

Q Scope 1: Direct emissions from company activities. Scope 2: Indirect emissions from use / consumption of energy etc. Scope 3: Indirect emissions as a consequence of company's activities, such as extraction and production of materials purchased by the company, transportation of purchased fuels, or use of products and

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Market Forces recommends individuals obtain their own independent professional advice before making any decision relating to their particular financial requirements or circumstances.



### Shining a light on

## **RISK TO ASX100 COMPANIES**

#### Market Forces analysed the public disclosures of 73 ASX100 companies that operate in sectors facing the highest levels of climate risk.

Climate risk disclosure across these companies was found to be largely inadequate, leaving investors and the public in the dark about the massive dangers climate change poses to the economy. The vast majority of companies have failed to incorporate the recommendations of the Financial Stability Board's Task Force on Climate-related Financial Disclosures (TCFD), an initiative backed by investors managing over AU\$100 trillion.

Clearly, voluntary schemes are not resulting in sufficient climate risk disclosure from companies. We need regulators to implement a mandatory TCFD-aligned disclosure framework for Australian companies.



#### Of the 73 ASX100 companies with high climate risk exposure:

- 52% identify climate change as a material business risk
  - 53% disclose the risks and opportunities posed by climate change
  - 15% disclose 2°C scenario analysis
  - 16% disclose an emissions reduction plan • 42% have set an emissions reduction target

Company		Science Does the			-				and Targets
Company				Governance Who has Does		Risk Management Does the Does the company		Strategy Has the Does the	
Company		company	responsbility	remuneration	company consider	discuss risks/	company	company have	Has the company set emission
Company		accept the	for climate	report refer	climate risk	opportunities	disclosed	a plan to reduce	reductions
	Sector	science?	risk?	to emissions?	to be material?	from climate?	scenario analysis?	emissions?	targets?
commonwealth Bank of Australia	Financials	🔮 Yes	Ø Board	O No	📀 Yes	CDP only	O No	📀 Yes	Absolute
Vestpac Banking Corporation	Financials	🔮 Yes	Ø Board	8 No	Yes	CDP only	C Limited	Yes	Absolute
3HP Billiton Ltd	Materials	📀 Yes	📀 Board	📀 Yes	📀 Yes	📀 Yes	📀 Yes	🕴 No	Absolute
Australia & New Zealand Banking Group Lto	Financials	📀 Yes	📀 Board	🕄 No	📀 Yes	📀 Yes	Limited	📀 Yes	📀 Absolute
National Australia Bank Ltd	Financials	📀 Yes	🤣 Board	🕄 No	📀 Yes	CDP only	🕄 No	📀 Yes	Absolute
Wesfarmers Ltd	Consumer Staples	🔮 Yes	🤣 Board	🕄 No	📀 Yes	📀 Yes	🖸 No	🕴 No	🕄 No
Voolworths Ltd	Consumer Staples	📀 Yes	Ø Board	O No	O Unclear	CDP only	O No	O No	Absolute
Macquarie Group Ltd	Financials	O Unclear	O Board	O No	📀 Yes	CDP only	O No	O No	O No
Rio Tinto Ltd	Materials	🤣 Yes	Ø Board	O No	🤣 Yes	CDP only	O No	O No	Emissions intens
Noodside Petroleum Ltd	Energy	Yes	O Board	O No	Yes	Ves	O No	O No	Emissions intens
Fransurban Group	Industrials	Ves	O Board	O No	O Unclear	Yes	O No	Yes	Absolute
Scentre Group South32 Ltd	Real Estate Materials	<ul> <li>Yes</li> <li>Yes</li> </ul>	<ul> <li>Board</li> <li>Board</li> </ul>	ONO Ses	Yes     Yes	CDP only Yes	No Yes	<ul><li>8 No</li><li>8 No</li></ul>	No Absolute
Vestfield Corp	Real Estate	V Yes	Soard Soard	O No	O No	CDP only	No	O No	Absolute     No
Suncorp Group Ltd	Financials	Ves	Soard Soard	O No	Ves	CDP only	O No	O No	O No
Amcor Ltd	Materials	O Unclear	Board	O No	Unclear	CDP only	O No	Ves	Emissions intens
Newcrest Mining Ltd	Materials	Unclear	Soard Soard	O No	Ves	Not disclosed	O No	O No	O No
Insurance Australia Group Ltd	Financials	Ves	Soard Soard	O No	O Unclear	Limited	O No	O No	S Absolute
Origin Energy Ltd	Energy	Ves	Ø Board	O No	Ves	CDP only	C Limited	O No	Absolute
AGL Energy Ltd	Utilities	Ves	Board	Ves	Ves	Ves	Ves	Ves	Absolute
Sydney Airport	Industrials	Yes	Ø Board	🕴 No	O Unclear	8 Not disclosed	O No	🕴 No	Emissions intensi
AMP Ltd	Financials	📀 Yes	Ø Board	O No	O No	CDP only	🕄 No	O No	No
QBE Insurance Group Ltd	Financials	O Unclear	Ø Board	No	O Unclear	Limited	8 No	O No	No
Goodman Group	Real Estate	O Unclear	📀 Board	🕄 No	📀 Yes	Limited	🕄 No	🕄 No	O No
Treasury Wine Estates	Consumer Staples	💙 Yes	Not disclosed	🕄 No	📀 Yes	Limited	🕄 No	🕄 No	🕄 No
Stockland	Real Estate	📀 Yes	🤣 Board	📀 Yes	📀 Yes	📀 Yes	📀 Yes	📀 Yes	Absolute
Oil Search Ltd	Energy	📀 Yes	🤣 Board	🕄 No	Yes	📀 Yes	📀 Yes	🕴 No	🕄 No
James Hardie Industries Plc	Materials	Unclear	O Not disclosed	O No	Yes	CDP only	8 No	O No	O No
Aurizon Holdings Ltd	Industrials	📀 Yes	Ø Board	Yes	Yes	📀 Yes	Yes	O No	Emissions intensi
Dexus	Real Estate	Ves	O Board	📀 Yes	Ves	Ves	O No	O No	Absolute
Santos Ltd	Energy	Yes	O Board	O No	Ves	Ves	Ves	O No	Emissions intensit
Lend Lease Group	Real Estate	Ves	O Board	Ves	Yes	CDD Limited	O No	8 No	Emissions intensit
APA Group	Utilities	Yes	O Board	Yes	O No	CDP only	O No	O No	O No
GPT Group Boral Ltd	Real Estate	Yes	O Board	O No	Yes	CDP only	O No	O No	O No
Medibank Private Ltd	Materials Financials	<ul> <li>Yes</li> <li>Yes</li> </ul>	<ul> <li>Board</li> <li>Other executive</li> </ul>	O No	O Unclear O No	<ul> <li>Limited</li> <li>Not disclosed</li> </ul>	No     No	<ul> <li>8 No</li> <li>8 No</li> </ul>	S No
Caltex Australia Ltd	Energy	Ves	Other executive OBoard	O No	S No	CDP only	S No	O No	8 No
Qantas Airways Ltd	Industrials	Ves	Board	O No	Ves	CDP only	O No	O No	Absolute
Vicinity Centres	Real Estate	Ves	Board	Yes	Ves	Yes	O No	O No	Absolute
Mirvac Group	Real Estate	Ves	Ø Board	Yes	Ves	C Limited	O No	Yes	Absolute
Bluescope Steel Ltd	Materials	Yes	Not disclosed	O No	Ves	Not disclosed	O No	O No	O No
Fortescue Metals Group	Materials	Ves	Ø Board	O No	O No	Limited	O No	O No	Emissions intensi
Challenger Ltd	Financials	Yes	O Not disclosed	O No	Yes	8 Not disclosed	8 No	O No	O No
Orica Ltd	Materials	🔮 Yes	Ø Board	O No	8 No	Ves	C Limited	O No	Emissions intensit
Incitec Pivot	Materials	O Unclear	📀 Board	🕄 No	📀 Yes	📀 Yes	🕄 No	🙁 No	🕄 No
Alumina Ltd	Materials	🔮 Yes	📀 Board	🕄 No	📀 Yes	📀 Yes	O No	🔮 Yes	Absolute
Bendigo And Adelaide Bank Ltd	Financials	📀 Yes	Other executive	🕄 No	🕄 No	ON Not disclosed	🕄 No	🕄 No	O No
The A2 Milk Company Ltd	Consumer Staples	🕄 No	📀 Board	🕄 No	🕄 No	8 Not disclosed	🖸 No	🕄 No	🕄 No
Cimic Group Ltd	Industrials	📀 Yes	📀 Board	😮 No	🕄 No	📀 Yes	🙁 No	😢 No	😮 No
Bank Of Queensland Ltd	Financials	O Unclear	O Not disclosed	O No	O No	8 Not disclosed	O No	O No	O No
Coca-Cola Amatil Ltd	Consumer Staples	Yes	Ø Board	O No	Yes	CDP only	O No	O No	O No
Iluka Resources Ltd	Materials	O Unclear	Not disclosed	8 No	Ves	Not disclosed	O No	O No	O No
Spark Infrastructure Trust	Utilities	O No	Not disclosed	8 No	O No	Not disclosed	O No	O No	O No
Downer EDI Ltd	Industrials	Yes	O Board	Yes	O No	Yes	O No	O No	8 No
Orora Ltd	Materials	O Unclear	Board	O No	Yes	CDP only	O No	O No	Emissions intensi
CYBG Plc	Financials	O No	Not disclosed	O No	O No	Not disclosed	O No	O No	O No
Macquarie Atlas Roads Ltd Magellan Financial Group Ltd	Industrials Financials	<ul><li>No</li><li>Yes</li></ul>	<ul> <li>Not disclosed</li> <li>Other executive</li> </ul>	O No No	No No	<ul> <li>Not disclosed</li> <li>CDP only</li> </ul>	No     No	<ul><li>8 No</li><li>8 No</li></ul>	O No No
Northern Star Resources Ltd	Materials	O No	<ul> <li>Other executive</li> <li>Not disclosed</li> </ul>	O No	O Unclear	Not disclosed	8 No	O No	8 No
Qube Holdings Ltd	Industrials	O No	Not disclosed     Not disclosed	O No	No	Not disclosed     Not disclosed	O No	Ves	S No
Janus Henderson Group Plc	Financials	O No	Not disclosed     Not disclosed	O No	Unclear	Not disclosed	O No	O No	Emissions intensi
IOOF Holdings Ltd	Financials	O Unclear	Not disclosed	O No	Unclear	Not disclosed	O No	O No	O No
Ausnet Services Ltd	Utilities	O Unclear	Not disclosed	O No	O No	Not disclosed	O No	O No	O No
Evolution Mining Ltd	Materials	No	Not disclosed	8 No	O No	8 Not disclosed	O No	O No	O No
Duluxgroup Ltd	Materials	Yes	Not disclosed	Yes	😣 No	C Limited	O No	😢 No	😢 No
BT Investment Management Ltd	Financials	🔮 Yes	Ø Board	O No	O No	Limited	🕄 No	😮 No	😮 No
Charter Hall Group	Real Estate	📀 Yes	📀 Board	🕄 No	O Unclear	Limited	😢 No	😮 No	Absolute
OZ Minerals Ltd	Materials	🕄 No	📀 Board	🕄 No	📀 Yes	Limited	🕄 No	🕄 No	😮 No
Adelaide Brighton Ltd	Materials	O Unclear	📀 Board	🕄 No	📀 Yes	ON Not disclosed	🕄 No	🖸 No	🕄 No
CSR Ltd	Materials	💙 Yes	📀 Board	🕄 No	📀 Yes	Limited	🕄 No	🕄 No	Absolute
Perpetual Ltd	Financials	O Unclear	Other executive		😢 No	CDP only	🕄 No	😢 No	🕄 No
Investa Office Fund	Real Estate	🔮 Yes	Ø Board	😮 No	O Unclear	8 Not disclosed	😮 No	🔮 Yes	Absolute

#### FIND OUT MORE: MARKETFORCES.ORG.AU/ASX100-CLIMATE-RISK

### RECOMMENDATIONS

These findings paint a clear picture of a systemic lack of climate risk disclosure from Australia's largest, most highly exposed companies, and suggest a failure in the current corporate regulatory system. Voluntary disclosure of climate risk is simply not working.

- Regulators should mandate a comprehensive, universal climate risk disclosure framework, i.e. TCFD recommendations;
- Investors should hold companies accountable, and escalate climate risk disclosure in their engagement programs;
- Companies should educate themselves about the need to take action and disclose.



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